

QP CODE: 25804908



Reg No :

Name :

MBA DEGREE SUPPLEMENTARY EXAMINATION, NOVEMBER 2025

Third Semester

Master of Business Administration

ELECTIVE - MB830303 - PROJECT MANAGEMENT

2019 Admission Onwards

B21EF5FC

Time: 3 Hours

Maximum Marks: 60

Part A

*Answer any **five** questions. Each question carries **2** marks.*

1. Give reason why Projects are challenging to manage.
2. What is Risk Control?
3. Explain Cost benefit analysis.
4. What is Bottom-Up process in Budgeting?
5. Define project control.
6. What are the key things to be Planned, Monitored, and Controlled in a Project?
7. Elucidate Early project termination (EPT).

(5×2 = 10 Marks)

Part B

*Answer any **five** questions. Each question carries **6** marks.*

8. Discuss how the characteristics and features of project leadership, relate to the projects you are familiar with.
9. Explain Analytical Hierarchy Process technique of project selection.
10. Discuss how you would manage the Two-Boss situation found in the Matrix Organization structure. Relate this to a project you are familiar with.
11. Discuss the procedure of C.P.M analysis with help of suitable example.
12. Elucidate the purposes of project evaluation.
13. Differentiate between Project Audit and Financial Audit.





14. Discuss the importance of project final report.

(5×6 = 30 Marks)

Part C

Answer any **two** questions. Each question carries **10** marks.

Question number 17 is compulsory .

15. Have you ever been delegated responsibility to carry out a task, but not been given sufficient authority to issue instructions? Discuss how you gained power to influence the project participants.

16. List and explain Tools and techniques for quality control.

Compulsory Question

17. GH Electronics is nearing completion of a two - year project to develop and produce a new digital phone. The phone is no bigger than a Popsicle stick but has all the features of a standard digital cellular phone. The assembly line and all the production facilities will be completed in 5 months. The first units will be produced in 8 months. The plant manager believes it is time to begin winding down the project. He has three methods in mind for terminating the project: extinction, addition, and integration. He is not sure which method is best.

Question: Which of the three methods would you recommend, and why?

(2×10 = 20 Marks)

